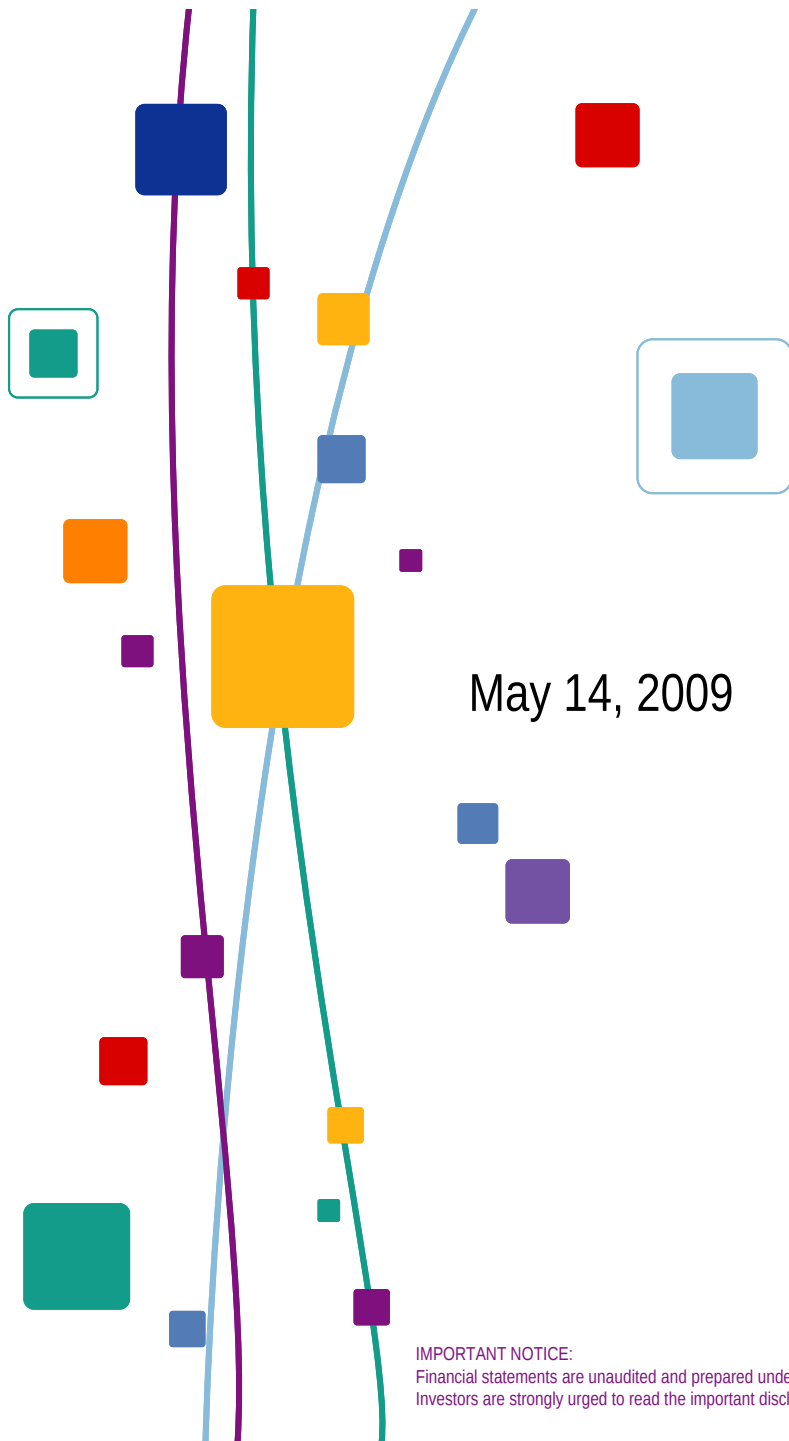




May 14, 2009

**vivendi**

First quarter 2009 Earnings

Philippe Capron

*Member of the Management Board &  
Chief Financial Officer*

IMPORTANT NOTICE:  
Financial statements are unaudited and prepared under IFRS  
Investors are strongly urged to read the important disclaimer at the end of this presentation



## Q1 2009 highlights

- 16% EBITA increase mainly driven by very strong results of Activision Blizzard, full benefit of synergies at Canal+ Group and good performance of Maroc Telecom Group
- Delivering expected synergies following recent acquisitions
- Efficient cost control in all businesses



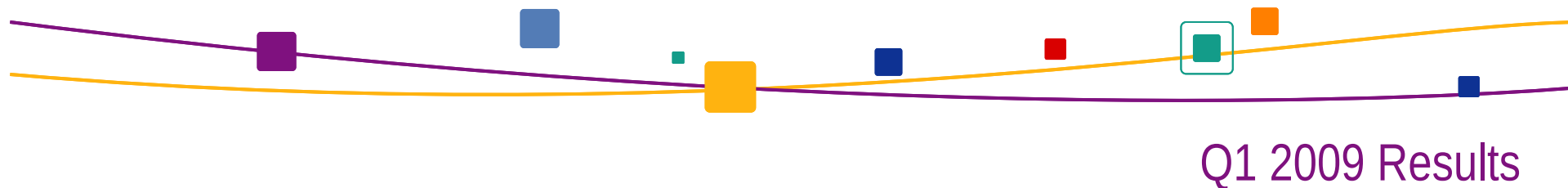
Q1 results confirm the resilience of our model and the quality of our assets

We are on track to achieve 2009 objectives

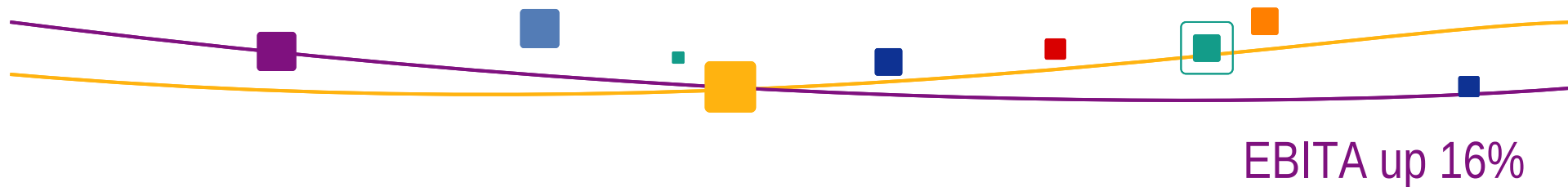


## Q1 2009 highlights per business

- Activision Blizzard: Above peer performance driven by continued success of franchises. As of March 31, 2009, Vivendi owns approximately 56% of Activision Blizzard
- UMG: Good performance in a very challenging market. Ongoing cost management leading to stable EBITA despite restructuring charges
- SFR: Excellent commercial performance in mobile and ADSL net adds. Mobile business experiencing decrease of international roaming
- Maroc Telecom Group: Solid earnings and margins in both Morocco and African subsidiaries despite a difficult competitive and economic environment
- Canal+ Group: Full benefit of TPS synergies. Strong growth outside France. Confirm expected portfolio growth in 2009
- Holding & Corporate: Successfully raised €1.3bn on the bond market, further reinforcing Vivendi's security



|                        |          |                     |
|------------------------|----------|---------------------|
| ■ Revenues:            | €6,530 m | +23.7%              |
| ■ EBITA:               | €1,393 m | +15.8%              |
| ■ Adjusted Net Income: | €649 m   | -6.9%               |
| ■ Net Debt:            | €8.3 bn  | stable vs. end 2008 |



*In euro millions - IFRS*

|                              | Q1 2009 *    | Q1 2008      | Change         | Change at constant currency |
|------------------------------|--------------|--------------|----------------|-----------------------------|
| Activision Blizzard          | 178          | 50           | x 3.6          | x 3.3                       |
| Universal Music Group        | 110          | 111          | - 0.9%         | - 6.2%                      |
| SFR                          | 610          | 624          | - 2.2%         | - 2.2%                      |
| Maroc Telecom Group          | 286          | 268          | + 6.7%         | + 4.6%                      |
| Canal+ Group                 | 254          | 170          | + 49.4%        | + 51.3%                     |
| Holding & Corporate / Others | (45)         | (20)         | x 2.3          | x 2.4                       |
| <b>Total Vivendi</b>         | <b>1,393</b> | <b>1,203</b> | <b>+ 15.8%</b> | <b>+ 13.8%</b>              |

EBITA includes an increase in share-based compensation costs (-€25m vs +€38m in Q1 2008)

\* Includes Neuf Cegetel consolidated since April 15, 2008 and Activision consolidated since July 10, 2008

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Q1 2009 Results – May 14, 2009

## Adjusted Net Income

| In euro millions - IFRS       |              |              |              |                |                                                                                                                           |
|-------------------------------|--------------|--------------|--------------|----------------|---------------------------------------------------------------------------------------------------------------------------|
|                               | Q1 2009      | Q1 2008      | Change       | %              |                                                                                                                           |
| Revenues                      | 6,530        | 5,280        | + 1,250      | + 23.7%        |                                                                                                                           |
| ■ <b>EBITA</b>                | <b>1,393</b> | <b>1,203</b> | <b>+ 190</b> | <b>+ 15.8%</b> | Full consolidation of Neuf Cegetel since April 15, 2008, and lower contribution from NBC Universal                        |
| Income from equity affiliates | 26           | 85           | - 59         | - 69.4%        |                                                                                                                           |
| Interest                      | (108)        | (37)         | - 71         | x 2.9          | Impact of Neuf Cegetel and Activision acquisitions                                                                        |
| Income from investments       | 1            | 2            | - 1          | nm*            |                                                                                                                           |
| Provision for income taxes    | (185)        | (236)        | + 51         | + 21.6%        | Impact of the expected utilization of Neuf Cegetel's tax losses by SFR in 2009                                            |
| Minority interests            | (478)        | (320)        | - 158        | - 49.4%        |                                                                                                                           |
| ■ <b>Adjusted Net Income</b>  | <b>649</b>   | <b>697</b>   | <b>- 48</b>  | <b>- 6.9%</b>  | Impact of Activision Blizzard transaction; 44% of minority interests in expected utilization of Neuf Cegetel's tax losses |

nm\* not meaningful

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Q1 2009 Results – May 14, 2009

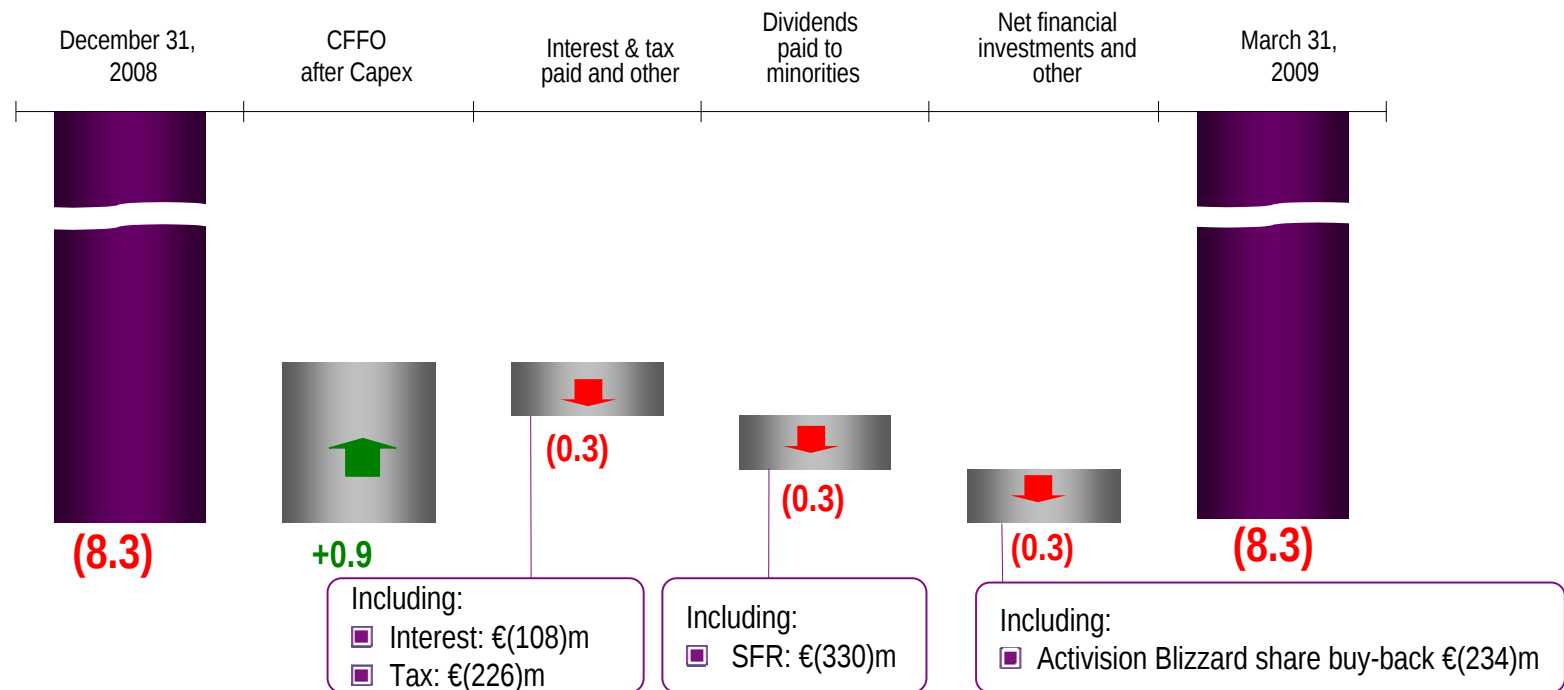
## Reconciliation of Adjusted Net Income to Net Income, group share

| In euro millions - IFRS                                                                             |                                                                                                            | Q1 2009    | Q1 2008    |
|-----------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|------------|------------|
|                                                                                                     | <b>Adjusted Net Income</b>                                                                                 | <b>649</b> | <b>697</b> |
| Impact of Neuf Cegetel and Activision consolidation                                                 | Amortization of intangible assets acquired through business combinations                                   | (148)      | (85)       |
|                                                                                                     | Other financial charges and income                                                                         | (93)       | (22)       |
|                                                                                                     | Provision for income taxes                                                                                 | (40)       | (40)       |
|                                                                                                     | - o/w change in deferred tax asset related to the Consolidated Global Profit Tax System                    | 79         | (69)       |
|                                                                                                     | - o/w change in deferred tax asset related to the expected utilization by SFR of Neuf Cegetel's tax losses | (182)      | -          |
| Including 44% of minority interests in €(182)m change in deferred tax asset related to Neuf Cegetel | Minority interests                                                                                         | 109        | 5          |
|                                                                                                     | <b>Net Income, group share</b>                                                                             | <b>477</b> | <b>555</b> |

# Financial net debt evolution

- Significant credit lines up to 2011
- More than €7bn of undrawn credit lines at Vivendi SA at end April 2009
- No significant bond reimbursement before 2012

*In euro billions - IFRS*



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Q1 2009 Results – May 14, 2009

## Net Revenue: \$724m on a US non-GAAP basis, above expectations

- Strong global customer response to *Call of Duty*, *Guitar Hero* and *World of Warcraft* franchises
- Foreign exchange is estimated to have reduced revenues by \$87m in Q1

In euro millions - IFRS

Revenues

EBITA

Q1 2009

731

178

Q1 2008

221

50

Change

x 3.3

x 3.6

Constant  
currency

x 3.0

x 3.3

## Operating income: \$119m on a US non-GAAP basis

- Includes incremental investments made by Blizzard Entertainment for product development and customer service initiatives

## FY 2009 outlook raised on May 7, 2009

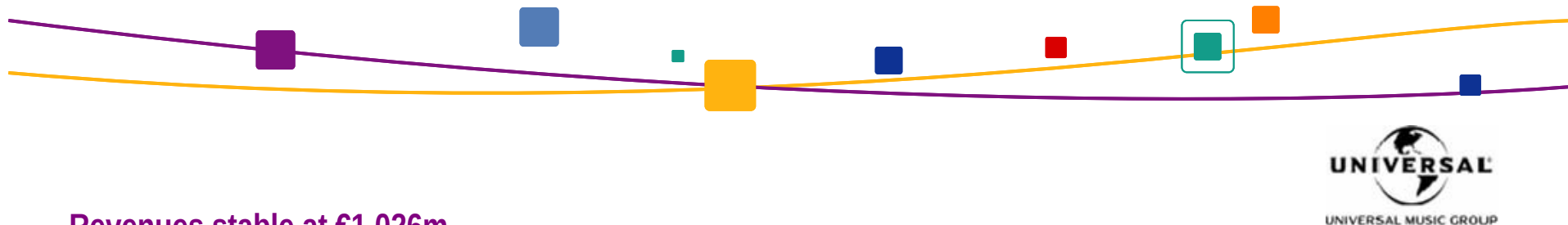
- US non-GAAP Net Revenue: from \$4.7bn to \$4.8bn
- US non-GAAP EPS: from \$0.61 to \$0.63

## IFRS revenues of €731m and EBITA of €178m:

- €124m positive impact on EBITA from net change in deferred net revenues and the related cost of sales
- €23m integration and restructuring costs

## Recent Events

- Announcement that Blizzard Entertainment's *World of Warcraft* will be licensed to an affiliated company of NetEase.com, Inc. in China for 3 years
- As of March 31, 2009, Activision Blizzard had purchased \$439m, or approximately 45m shares, of common stock under its \$1bn stock repurchase program
- As of March 31, 2009, Vivendi owns approx. 56% of Activision Blizzard



## Revenues stable at €1,026m

- Increased music publishing activity and recorded music revenue in Europe
- Digital revenues up 27% and account for approximately 28% of recorded music revenues
- Offset by lower revenues from physical recorded music product particularly in the US and a decline in license income

*In euro millions - IFRS*

### Revenues

**Q1 2009**  
**1,026**

**Q1 2008**  
**1,033**

**Change**  
**- 0.7%**

**Constant  
currency**  
**-3.2%**

### EBITA excl. restructuring costs

**133**

**123**

**+ 8.1%**

**+ 4.7%**

### Restructuring costs

**(23)**

**(12)**

### EBITA

**110**

**111**

**- 0.9%**

**-6.2%**

## EBITA stable at €110m

+8.1% excluding restructuring costs

- Margin improvement from increased digital revenues and reduced marketing expenses
- Offset by lower physical sales, unfavorable change of share based compensation and higher restructuring costs

## Recent Events

- Beginning in April, iTunes online music store introduced variable track pricing between 69 cents and \$1.29
- UMG teams with YouTube to create VEVO, a premium music service for YouTube's global audience

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Q1 2009 Results – May 14, 2009



## Mobile: 51% market share of net adds

- 13.8m postpaid customers\* (+10.7% year-on-year), at 69.6% of customer base (+3.5pts yoy)
- Service Revenues at €2,104m, +1.2% due to data revenues (+36%), despite decrease in roaming traffic
- EBITDA at €827m (-€46m) due to higher retention and interconnection costs and new taxes

## Broadband Internet & Fixed: continuing excellent commercial performance with more than 30% market share in ADSL net adds

- Revenues of €934m, +2.3% on a comparable basis\*\* and excluding switched voice, thanks to mass market ADSL
- EBITDA at €133m (-€19m on a comparable basis\*\*) due to increase in customer acquisition and retention costs and decline in switched voice

*In euro millions - IFRS*

### Revenues

Mobile  
Broadband Internet & Fixed  
Intercos

### EBITDA

Mobile  
Broadband Internet & Fixed

### EBITA excl. restructuring costs

Restructuring costs

### EBITA

**Q1 2009**

**3,028**

2,181

934

(87)

**960**

827

133

**614**

(4)

**610**

**Q1 2008**

**2,302**

2,178

126

(2)

**856**

873

(17)

**624**

-

**624**

**Change**

**+ 31.5%**

**+ 0.1%**

**x 7.4**

**nm\***

**+ 12.1%**

**-5.3%**

**nm\***

**-1.6%**

**nm\***

**-2.2%**

nm\*: not meaningful

## Recent Event

- iPhone 3G: 120k sales since April 8, 2009

\* Including customers of the Debitel and Neuf Mobile offer since June 30, 2008 (438k as of that date)

\*\* Please refer to comparable basis definition on slide 29

## Revenues: €640m

+4.2% due to the continued growth in mobile revenues

- Mobile revenues: +5.6% driven by increase in customer bases
- Fixed and Internet: +3.7%

## EBITA: €286m, up 6.7%

EBITA margin of 44.7%, up 1.1 pt year-on-year

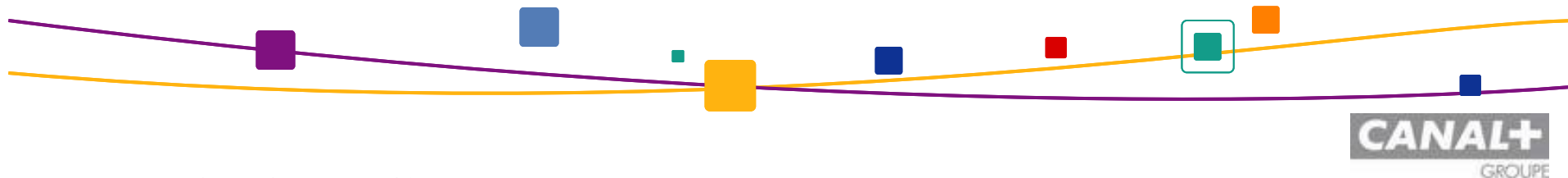
- Despite a very competitive environment
- Growth in revenues in both Morocco and African subsidiaries
- Significant improvement in the subsidiaries' total margin

*In euro millions - IFRS*

|                    | Q1 2009    | Q1 2008    | Change        | Constant currency |
|--------------------|------------|------------|---------------|-------------------|
| <b>Revenues</b>    | <b>640</b> | <b>614</b> | <b>+ 4.2%</b> | <b>+ 2.3%</b>     |
| Mobile             | 456        | 432        | + 5.6%        | + 3.5%            |
| Fixed and Internet | 251        | 242        | + 3.7%        | + 2.0%            |
| Intercos           | (67)       | (60)       | -11.7%        | - 9.9%            |
| <b>EBITDA</b>      | <b>378</b> | <b>349</b> | <b>+ 8.3%</b> | <b>+ 6.3%</b>     |
| <b>EBITA</b>       | <b>286</b> | <b>268</b> | <b>+ 6.7%</b> | <b>+ 4.6%</b>     |
| Mobile             | 207        | 202        | + 2.5%        | + 0.4%            |
| Fixed and Internet | 79         | 66         | + 19.7%       | + 17.3%           |

## Commercial performances in Q1 09

- +440k mobile net adds
- +37k 3G mobile internet customers, with a total portfolio of 65k in Morocco



## Revenues: €1,119m, up 1.8% at constant currency

- Strength of Canal+ France portfolio in a difficult environment:
  - +75k net adds year-on-year before the 110k net adds adjustment in 2008\*
  - Strong growth at Canal Overseas
- Strong revenue growth of the other activities +25% at constant currency
  - Canal+ in Poland: +280k net adds yoy  
Negative impact of the Zloty fluctuations
  - StudioCanal: strong film releases and integration of Kinowelt

## EBITA: €254m, up 49.4%

- Strong EBITA growth of Canal+ France:
  - Full impact of TPS synergies
  - Favorable Ligue 1 schedule: 2 fewer match days in Q1 2009 compared to Q1 2008 (+€32m)
- Continued commercial expansion in Poland and negative impact of foreign exchange

| <i>In euro millions - IFRS</i>      | Q1 2009      | Q1 2008      | Change         | Constant currency |
|-------------------------------------|--------------|--------------|----------------|-------------------|
| <b>Revenues</b>                     | <b>1,119</b> | <b>1,115</b> | <b>+ 0.4%</b>  | <b>+ 1.8%</b>     |
| <b>EBITA excl. transition costs</b> | <b>254</b>   | <b>197</b>   | <b>+ 28.9%</b> |                   |
| Transition costs                    | -            | (27)         | nm*            |                   |
| <b>EBITA</b>                        | <b>254</b>   | <b>170</b>   | <b>+ 49.4%</b> |                   |

nm\*: not meaningful

### Recent events

- Canal+ Group and Arabsat launched a satellite channel offer in the Maghreb in January
- Transition to digital: analog sale-through switched to DTT
- Success of French and UK film releases: "Coco", "Change of Plan", "The Wrestler", "Vicky Cristina Barcelona"...

\* Resulting from the switch-off of the TPS signal and a change of scope in the portfolio to include viable contracts only



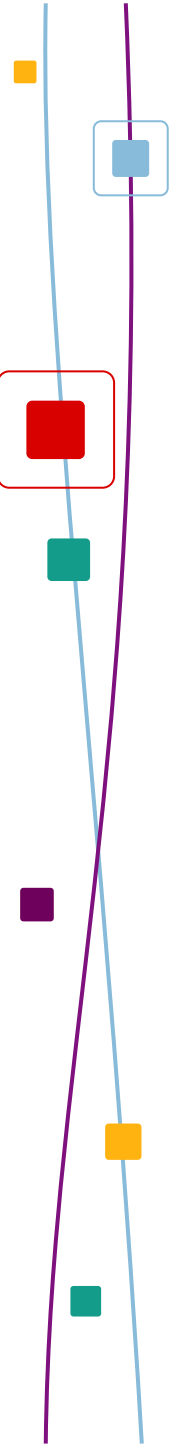
We remain vigilant in an unstable environment and are committed to:

- Enhancing competitiveness of our businesses through innovation
  - Maintain high investments in networks and content: €1.4bn in Q1 2009 after €4.5bn in FY 2008
  - Remain focused on premium innovative services and products: UMG and YouTube to launch VEVO; Activision Blizzard's expanding online capabilities; growth of 3G portfolio at Maroc Telecom...
- Maximizing cash flow generation in order to preserve our rating, our liquidity, and our ability to distribute strong dividends
  - Vivendi enjoys a secure financial position
  - Strong free cash generation by each business with high predictability
- Focusing on cost management
  - In context of uncertainty about consumer spending, we closely monitor key specific business metrics...
  - ...and pursue effective cost management
  - Contingency plans for each business, should the economy deteriorate dramatically



## 2009 outlook

- We do not expect to be hit hard by the economic situation, and we are confident in our ability to weather the current crisis
- We reiterate our 2009 guidance
  - Strong EBITA growth
  - Solid Adjusted Net Income leading to another strong dividend, with a distribution rate of at least 50%



# vivendi

A world leader  
in communications and entertainment

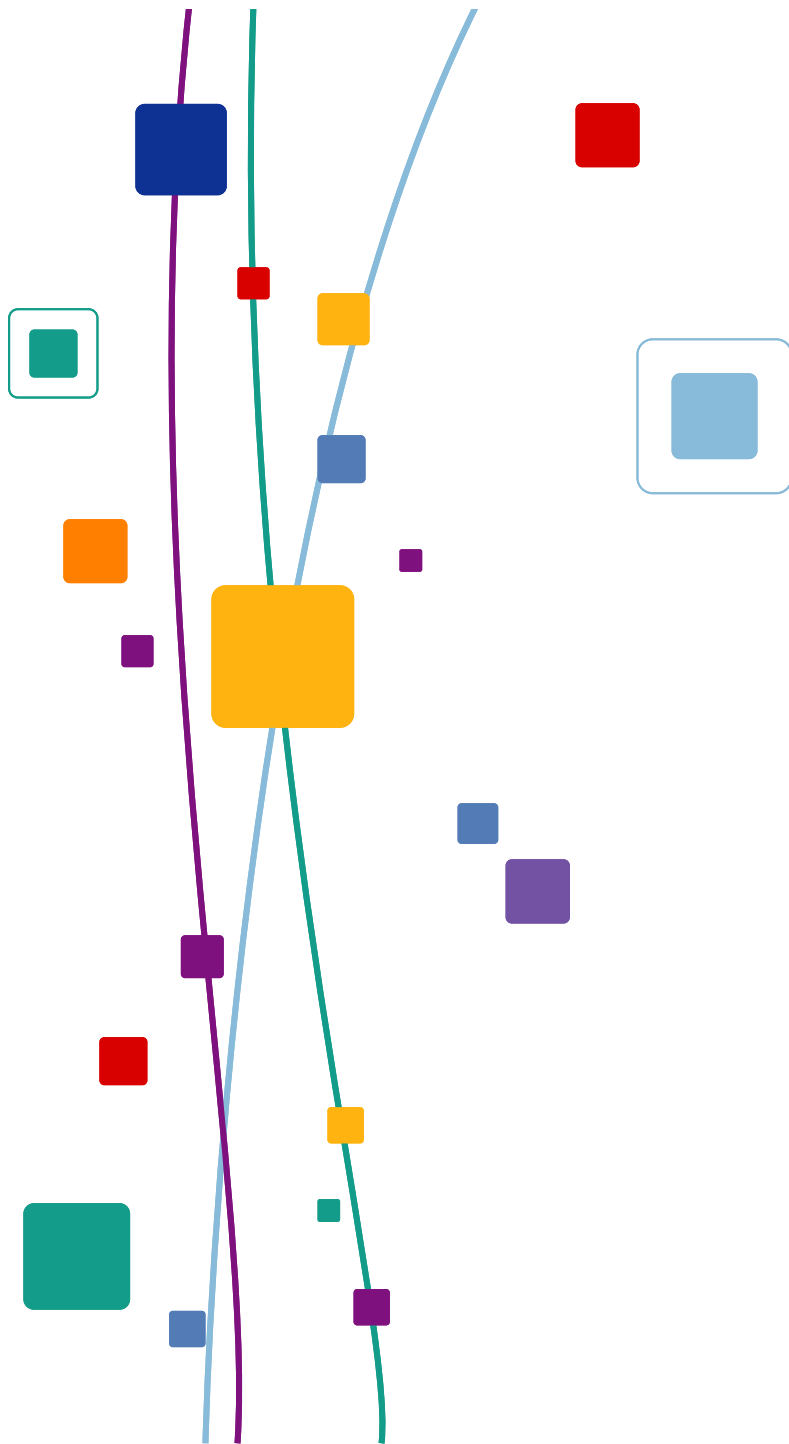
**#1 Video Games** Worldwide

**#1 Music** Worldwide

**#2 Telecoms** France

**#1 Telecoms** Morocco

**#1 Pay-TV** France



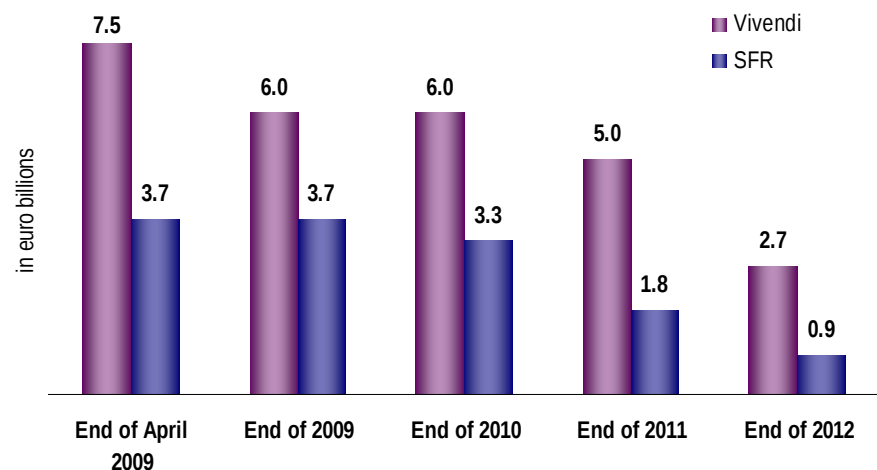
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Appendices

## Important credit lines up to 2011

## No significant bond reimbursement before 2012

### Amount of bank credit lines



■ Available undrawn credit facilities, net of commercial paper at the end of April 2009:

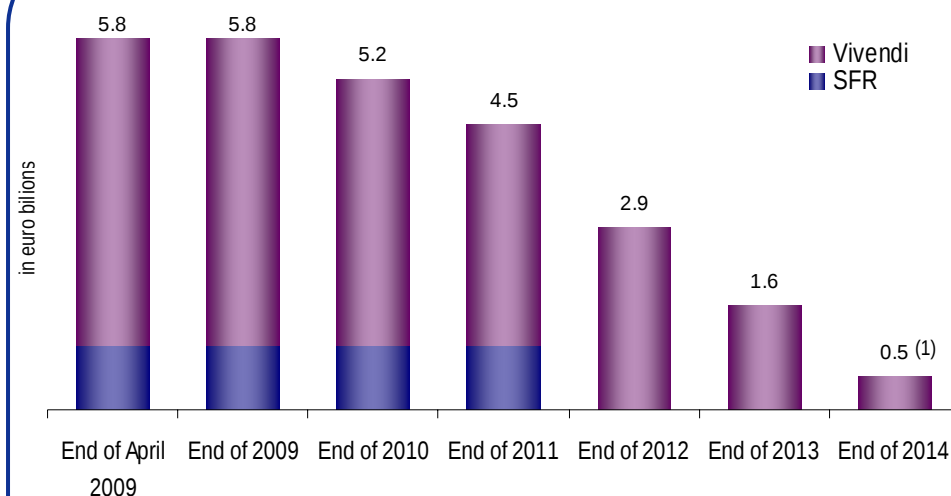
■ Vivendi SA: ~€6.8bn

■ SFR: ~€1.1bn

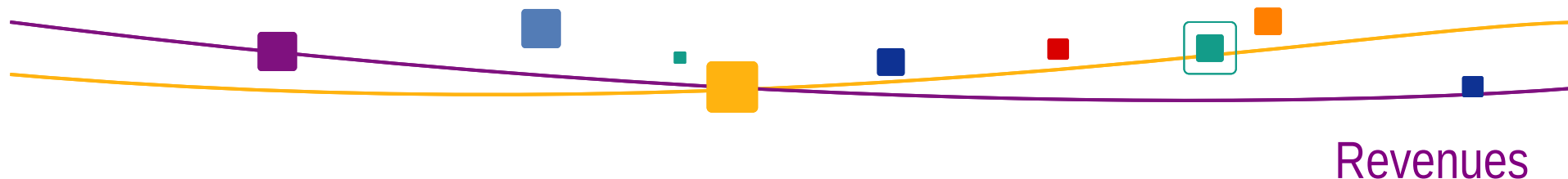
■ At the end of April 2009, the economic average term of the group's consolidated debt was ~4 years

■ After issuance of €1.5bn bonds in 2009, approximately 58% of outstanding gross debt in bonds

### Amount of bonds outstanding



(1) Maturing in 2018



*In euro millions - IFRS*

|                                                                  | Q1 2009      | Q1 2008      | Change         | Change at constant currency |
|------------------------------------------------------------------|--------------|--------------|----------------|-----------------------------|
| Activision Blizzard                                              | 731          | 221          | x 3.3          | x 3.0                       |
| Universal Music Group                                            | 1,026        | 1,033        | - 0.7%         | - 3.2%                      |
| SFR                                                              | 3,028        | 2,302        | + 31.5%        | + 31.5%                     |
| Maroc Telecom Group                                              | 640          | 614          | + 4.2%         | + 2.3%                      |
| Canal+ Group                                                     | 1,119        | 1,115        | + 0.4%         | + 1.8%                      |
| Non Core and other, and elimination of intersegment transactions | (14)         | (5)          | x 2.8          | x 2.8                       |
| <b>Total Vivendi</b>                                             | <b>6,530</b> | <b>5,280</b> | <b>+ 23.7%</b> | <b>+ 22.1%</b>              |

Including the consolidation of the following entities:

- at UMG: Univision Music Group (May 5, 2008);
- at Canal+ Group: Kinowelt (April 2, 2008);
- at SFR: Neuf Cegetel (April 15, 2008);
- Vivendi Games combined with Activision and renamed Activision Blizzard on July 9, 2008.

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Q1 2009 Results – May 14, 2009



## Income from equity affiliates

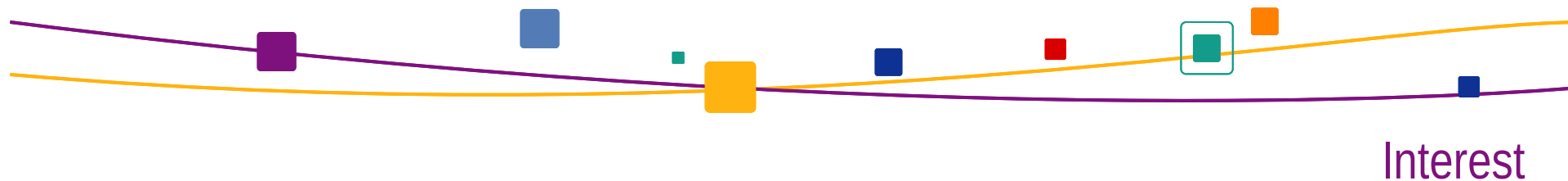
*In euro millions (except where noted)*  
IFRS

|                                 | Q1 2009 | Q1 2008 | % Change           |
|---------------------------------|---------|---------|--------------------|
| ■ Income from equity affiliates | 26      | 85      | - 69.4%            |
| o/w NBC Universal in €          | 29      | 53      | - 45.3%            |
| NBC Universal in \$             | \$38    | \$77    | - 50.6%            |
| o/w Neuf Cegetel*               | -       | 33      | nm*                |
|                                 |         |         | nm* not meaningful |

\* Neuf Cegetel has been fully consolidated since April 15, 2008

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Q1 2009 Results – May 14, 2009



*In euro millions (except where noted) - IFRS*

|                                                        | Q1 2009 | Q1 2008 |
|--------------------------------------------------------|---------|---------|
| ■ Interest                                             | (108)   | (37)    |
| ■ Interest expense on borrowings                       | (121)   | (66)    |
| Average interest rate on borrowings (%)                | 4.62%   | 4.17%   |
| Average outstanding borrowings (in euro billions)      | 10.5    | 6.3     |
| ■ Interest income from cash and cash equivalents       | 13      | 29      |
| Average interest income rate (%)                       | 1.63%   | 4.45%   |
| Average amount of cash equivalents (in euro billions)* | 3.3     | 2.6     |

\* From July 10th, 2008 includes Activision Blizzard's cash position (€2.2bn as of March 31, 2009)

## Income tax

In euro millions - IFRS

### Consolidated Global Profit Tax System

Current tax: savings for current year

Deferred tax: variation in expected savings (year n+1/ year n)

### Tax charge

*o/w current tax savings arising from expected utilization by SFR of Neuf*

*Cegetel's tax losses*

*o/w reversal of deferred tax asset related to expected utilization by SFR of Neuf*

*Cegetel's tax losses*

### Provision for income taxes

### Taxes paid in cash

| Q1 2009             |            | Q1 2008             |            |
|---------------------|------------|---------------------|------------|
| Adjusted net income | Net income | Adjusted net income | Net income |
| 53                  | 132        | 148                 | 79         |
| 53                  | 53         | 148                 | 148        |
| -                   | 79         | -                   | (69)       |
| (238)               | (357)      | (384)               | (355)      |
| 182                 | 182        | -                   | -          |
| -                   | (182)      | -                   | -          |
| (185)               | (225)      | (236)               | (276)      |

(226)

(427)

## US Non-GAAP comparable basis segment information\*

| <i>In dollars millions</i>   | Q1 2009    | Q1 2008    | % Change      |
|------------------------------|------------|------------|---------------|
| Activision                   | 348        | 551        |               |
| Blizzard                     | 291        | 280        |               |
| Distribution                 | 85         | 89         |               |
| <b>Core net revenues</b>     | <b>724</b> | <b>920</b> | <b>-21.3%</b> |
| Activision                   | (27)       | 50         |               |
| Blizzard                     | 143        | 154        |               |
| Distribution                 | 3          | 3          |               |
| <b>Core operating income</b> | <b>119</b> | <b>207</b> | <b>-42.5%</b> |

## 2009 Release schedule\*\*

- *DJ Hero*
- *Guitar Hero: Smash Hits*
- *X-Men Origins: Wolverine*
- *Transformers: Revenge of the Fallen*
- *Prototype*
- *Call of Duty Modern Warfare 2 (Infinity Ward)*
- *Singularity* (first person action game)
- New racing IP, called *BLUR* from Bizarre Creations
- *Tony Hawk Game*
- *Wolfenstein*
- *Bakugan*



## IFRS Actual

| <i>In euro millions</i> | Q1 2009    |
|-------------------------|------------|
| Activision              | 426        |
| Blizzard                | 241        |
| Distribution            | 64         |
| <b>Core revenues</b>    | <b>731</b> |
| Non-core                | nm*        |
| <b>Revenues</b>         | <b>731</b> |
| Activision              | 67         |
| Blizzard                | 114        |
| Distribution            | (3)        |
| <b>Core EBITA</b>       | <b>178</b> |
| Non-core                | nm*        |
| <b>EBITA</b>            | <b>178</b> |

nm\*: not meaningful

\* See slide 33

\*\* This is a selected release schedule subject to change and not a complete list

## U.S. GAAP Financial Outlook

|             | Q2 09*  | Prior CY2009** | New CY2009* |
|-------------|---------|----------------|-------------|
| Net Revenue | \$1.0bn | \$4.2bn        | \$4.3bn     |
| EPS         | \$0.10  | \$0.22         | \$0.24      |

## U.S. non-GAAP\*\*\* Financial Outlook

|             | Q2 09* | Prior CY2009** | New CY2009* |
|-------------|--------|----------------|-------------|
| Net Revenue | \$775m | \$4.7bn        | \$4.8bn     |
| EPS         | \$0.06 | \$0.61         | \$0.63      |

Due to current macroeconomic conditions, Activision Blizzard's outlook is subject to significant risks and uncertainties including declines in demand for its products, fluctuations in foreign exchange rates, and counterparty risks relating to customers, licensees, licensors and manufacturers. The company's outlook is also based on assumptions about sell through rates for its products, the new slate of products and progress in integrating operations following the company's recent business combination between Activision, Inc. and Vivendi Games, Inc. As a result of these and other factors, including any complications related to the transition of Blizzard Entertainment's World of Warcraft in China from the current licensee to NetEase, actual results may deviate materially from the outlook presented below.

\* Q2 09 and New CY09 outlook is provided as of May 7, 2009

\*\* Prior Outlook provided on February 11, 2009

\*\*\* See slide 33 for definition

Refer to Activision Blizzard's 1Q 2009 Earnings presentation materials as of May 7, 2009 for more information on the Outlook

# Activision Blizzard - Reconciliation to IFRS Revenues

|                                                  |                                                                          |         |
|--------------------------------------------------|--------------------------------------------------------------------------|---------|
| <i>In millions</i>                               |                                                                          | Q1 2009 |
| US GAAP Basis                                    | Non-GAAP Net Revenues of Core Operations                                 | \$724   |
|                                                  | Add back: Changes in deferred net revenues (a)                           | \$256   |
|                                                  | Add back: Net Revenues of Activision Blizzard's non-core exit operations | \$1     |
|                                                  | Net Revenues in US GAAP as published by Activision Blizzard              | \$981   |
| Reconciling differences between US GAAP and IFRS |                                                                          | \$0     |
| IFRS                                             | Net Revenues in IFRS (in millions of dollars)                            | \$981   |
|                                                  | Translation from dollars to euros                                        |         |
|                                                  | Net Revenues in IFRS (in millions of euros), as published by Vivendi     | €731    |

Please refer to slide 33 for definitions

- (a) As online functionality becomes a more important component of gameplay, certain of the company's online-enabled games for certain platforms contain a more-than-inconsequential separate service deliverable in addition to the product, and the company's performance obligations for these games extends beyond the sale of the games. Vendor-specific objective evidence of fair value does not exist for the online services, as the company does not plan to separately charge for this component of online-enabled games. As a result, the company recognizes in both US GAAP and IFRS all of the revenues from the sale of these games ratably over the estimated service period. In addition, the company defers the costs of sales of those titles to match revenues. This change has no impact on cash flows.

Following the merger of Activision and Vivendi Games in July 2008, Activision Blizzard reviewed the accounting policies and principles of Vivendi Games and has determined that the revenues related to the sale of *World of Warcraft* boxed software, including the sale of expansion packs and other ancillary revenues, should be deferred and recognized ratably over the estimated customer life beginning upon activation of the software and delivery of the services.

# Activision Blizzard - Reconciliation to IFRS EBITA

In millions

Q1 2009

|               |                                                                                                                            |       |       |                                          |
|---------------|----------------------------------------------------------------------------------------------------------------------------|-------|-------|------------------------------------------|
| US GAAP Basis | Non-GAAP Operating Income/(Loss) of Core Operations                                                                        |       | \$119 |                                          |
|               | Add back: Changes in deferred net revenues and related cost of sales (a)                                                   | \$167 | }     | Included in EBITA and ANI                |
|               | Less: Equity-based compensation expense                                                                                    | -\$28 |       |                                          |
|               | Less: Results of non-core exit operations                                                                                  | -\$4  |       |                                          |
|               | Less: One time costs related to the Vivendi transaction, integration and restructuring                                     | -\$29 |       |                                          |
|               | Less: Amortization of intangibles acquired through business combinations and purchase price accounting related adjustments | -\$46 |       |                                          |
|               | Operating Income/(Loss) under US GAAP as published by Activision Blizzard                                                  |       | \$179 |                                          |
|               |                                                                                                                            |       |       |                                          |
|               | Reconciling differences between US GAAP and IFRS                                                                           |       | \$12  |                                          |
|               | Equity-based compensation expense (b)                                                                                      | -\$1  |       |                                          |
|               | One time costs related to the Vivendi transaction, integration and restructuring (c)                                       | -\$2  |       |                                          |
|               | Other                                                                                                                      | \$15  |       |                                          |
|               |                                                                                                                            |       |       |                                          |
| IFRS          | Operating income/(Loss) in IFRS                                                                                            |       | \$191 |                                          |
|               | Less: Amortization of intangible assets acquired through business combinations                                             | \$48  | }     | Elimination of items excluded from EBITA |
|               | EBITA in IFRS (in millions of dollars)                                                                                     |       |       |                                          |
|               | Translation from dollars to euros                                                                                          |       |       |                                          |
|               | EBITA in IFRS (in millions of euros), as published by Vivendi                                                              |       | €178  |                                          |

Please refer to slide 33 for definitions

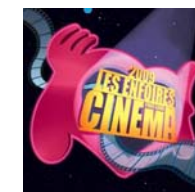
- (a) Please refer to explanation on slide 25
- (b) In IFRS, existing Activision stock options were neither re-measured at fair value nor allocated to the cost of the business combination at the closing date; hence the incremental fair value recorded in US GAAP is reversed, net of costs capitalized.
- (c) Includes severance costs, facility exit costs, and balance-sheet write down and exit costs from the cancellation of projects. In IFRS, accrual for restructuring activities is recorded at the time the company is committed to the restructuring plan. In US GAAP, the corresponding expense is recorded on the basis of the actual timing of the restructuring activities.

## Top-selling artists

| First Quarter 2009 | Million Units * |
|--------------------|-----------------|
| U2                 | 3.4             |
| Lady Gaga          | 1.3             |
| Taylor Swift       | 0.9             |
| Dreams Come True   | 0.8             |
| Les Enfoirés       | 0.6             |
| Top - 5 Artists    | 7.0             |

| First Quarter 2008 | Million Units * |
|--------------------|-----------------|
| Jack Johnson       | 2.2             |
| Amy Winehouse      | 2.1             |
| Janet Jackson      | 1.0             |
| Duffy              | 0.9             |
| Sheryl Crow        | 0.7             |
| Top - 5 Artists    | 6.9             |

UMG



## 2009 Release schedule\*\*

- Black Eyed Peas
- Eminem
- Lil Wayne
- Bon Jovi
- Dr Dre
- Scissor Sisters
- Nelly Furtado
- Mika
- Mariah Carey

| <i>In euro millions</i>         | Q1 2009      | % Change at constant currency |
|---------------------------------|--------------|-------------------------------|
| Physical                        | 494          | -13.5%                        |
| Digital                         | 237          | 20.1%                         |
| License and Other               | 114          | -11.4%                        |
| <b>Recorded music</b>           | <b>845</b>   | <b>-6.0%</b>                  |
| Artist services & merchandising | 36           | 12.8%                         |
| Music Publishing                | 158          | 11.4%                         |
| Inter-co elimination            | (13)         | nm*                           |
| <b>Revenues</b>                 | <b>1,026</b> | <b>-3.2%</b>                  |

nm\*: not meaningful

**vivendi**

Q1 2009 Results – May 14, 2009

\* Physical and digital album sales

\*\* This is a tentative release schedule and it will change

## MOBILE

|                                                    | Q1 2009 | Q1 2008 | Change  |
|----------------------------------------------------|---------|---------|---------|
| Customers (in '000) *                              | 19,770  | 18,823  | + 5.0%  |
| Proportion of postpaid clients *                   | 69.6%   | 66.1%   | +3.5pts |
| 3G customers (in '000) *                           | 6,539   | 4,428   | + 47.7% |
| Market share on customer base (%) *                | 34.0%   | 33.8%   | +0.2pt  |
| Network market share (%)                           | 35.8%   | 36.1%   | -0.3pt  |
| 12-month rolling blended ARPU (€/year) **          | 426     | 437     | - 2.5%  |
| 12-month rolling postpaid ARPU (€/year) **         | 542     | 566     | - 4.2%  |
| 12-month rolling prepaid ARPU (€/year) **          | 180     | 187     | - 3.7%  |
| Net data revenues as a % of service revenues **    | 21.9%   | 16.2%   | +5.7pts |
| Postpaid customer acquisition costs (€/gross adds) | 205     | 217     | - 5.5%  |
| Prepaid customer acquisition costs (€/gross adds)  | 21      | 28      | - 25.0% |
| Acquisition costs as a % of service revenues       | 6.3%    | 7.7%    | -1.4pt  |
| Retention costs as a % of service revenues         | 7.4%    | 5.1%    | +2.3pts |

## BROADBAND INTERNET AND FIXED

|                                                |       |       |         |
|------------------------------------------------|-------|-------|---------|
| Broadband Internet EoP customer base (in '000) | 4,042 | 3,699 | + 9.3%  |
| Enterprise data links (in '000) ***            | 164   | 149   | + 10.1% |

\* Including Neuf Mobile and Debitel customers since June 30, 2008 (438k at that date). Not including MVNO clients which are estimated at approximately 1,068k at end of March 2009 vs. 1,302k at end of March 2008

\*\* Including mobile terminations

\*\*\* As from January 2009, the number of enterprise sites connected to SFR's network does not take anymore into account the ones sold as white label services (31k at the end of December 2008).

## SFR: Detailed revenues

| IFRS<br>in euro millions                        | Q1 2009<br>Actual |      | Q1 2008<br>Actual* |      | %<br>Change | Q1 2008<br>Comparable Basis** |      | % Change on<br>a Comparable<br>Basis ** |
|-------------------------------------------------|-------------------|------|--------------------|------|-------------|-------------------------------|------|-----------------------------------------|
| <b>Outgoing revenues net of promotions</b>      | <b>1,701</b>      | 81%  | <b>1,707</b>       | 82%  | -0.4%       | <b>1,714</b>                  | 82%  | -0.8%                                   |
| <b>Mobile incoming</b>                          | <b>248</b>        | 12%  | <b>204</b>         | 10%  | 21.6%       | <b>204</b>                    | 10%  |                                         |
| <b>Fixed incoming revenues</b>                  | <b>90</b>         | 4%   | <b>97</b>          | 5%   | -7.2%       | <b>97</b>                     | 5%   |                                         |
| <b>Roaming in</b>                               | <b>40</b>         | 2%   | <b>51</b>          | 2%   | -21.6%      | <b>51</b>                     | 2%   |                                         |
| <b>Network revenues</b>                         | <b>2,079</b>      |      | <b>2,059</b>       |      | 1.0%        | <b>2,066</b>                  |      | 0.6%                                    |
| <b>Other mobile</b>                             | <b>25</b>         | 1%   | <b>20</b>          | 1%   | 25.0%       | <b>20</b>                     | 1%   |                                         |
| <b>Service revenues</b>                         | <b>2,104</b>      | 100% | <b>2,079</b>       | 100% | 1.2%        | <b>2,086</b>                  | 100% | 0.9%                                    |
| <b>Equipment sales, net</b>                     | <b>77</b>         |      | <b>99</b>          |      | -22.2%      | <b>99</b>                     |      |                                         |
| <b>Total mobile revenues</b>                    | <b>2,181</b>      |      | <b>2,178</b>       |      | 0.1%        | <b>2,185</b>                  |      | -0.2%                                   |
| <b>Broadband Internet and fixed revenues</b>    | <b>934</b>        |      | <b>126</b>         |      | nm          | <b>960</b>                    |      | -2.7%                                   |
| <b>Elimination of intersegment transactions</b> | <b>-87</b>        |      | <b>-2</b>          |      | nm          | <b>-92</b>                    |      |                                         |
| <b>Total SFR revenues</b>                       | <b>3,028</b>      |      | <b>2,302</b>       |      | 31.5%       | <b>3,053</b>                  |      | -0.8%                                   |
| of which data revenues from mobile services     | 461               |      | 338                |      | 36.4%       | 338                           |      |                                         |

nm: not meaningful

\* From Q2 2008, mobile revenues and Broadband Internet and fixed revenues correspond to revenues before elimination of intercompany transactions within SFR. As a result, Q1 2008 intercompany transactions within SFR have been reclassified to comply with this presentation.

\*\* Comparable basis illustrates the full consolidation of Neuf Cegetel (excluding Edition and International parts of Jet Multimedia) as if this acquisition had taken place on January 1, 2008



## Maroc Telecom Group

| <i>In '000 (except where noted)</i> | <b>Q1 2009</b> | <b>Q1 2008</b> | <b>Change</b> |
|-------------------------------------|----------------|----------------|---------------|
| <b>MAROC TELECOM SA</b>             |                |                |               |
| Number of mobile customers          | 14,630         | 13,697         | + 6.8%        |
| % Prepaid customers                 | 95.6%          | 96.2%          |               |
| ARPU (€/month)                      | 8.1            | 8.5            | - 4.7%        |
| Number of fixed lines*              | 1,286          | 1,335          | - 3.7%        |
| Total Internet access**             | 488            | 487            | + 0.2%        |
| <b>SUBSIDIARIES</b>                 |                |                |               |
| Number of mobile customers          | 2,994          | 2,200          | + 36.1%       |
| Number of fixed lines               | 238            | 191            | + 24.6%       |
| Internet customers                  | 48             | 30             | + 60.0%       |

\* Maroc Telecom SA's fixed customer base is shown as number of equivalent lines.

\*\* Including narrowband and ADSL

### Canal+ France net portfolio\* (in thousands)

|                      | Q1 2009       | Q1 2008       |            |
|----------------------|---------------|---------------|------------|
| <b>Subscriptions</b> | <b>10,418</b> | <b>10,453</b> | <b>-35</b> |
| o/w Canal+           | 5,150         | 5,278         |            |
| o/w CanalSat         | 5,268         | 5,175         |            |

**+75 net additions**  
before adjustment  
of 110 in 2008 \*\*

### Increase in digital subscriptions:

Canal+ Le Bouquet represents 85% of the total portfolio of Canal+ compared to 74% end of March 2008

\* Individual and collective subscriptions at Canal+, CanalSat in metropolitan France, overseas territories (DOM/TOM, Africa and Maghreb)

\*\* Resulting from the switch-off of the TPS signal and a change of scope in the portfolio to include viable contracts only



## Glossary

**Adjusted earnings before interest and income taxes (EBITA):** EBIT (defined as the difference between charges and income that do not result from financial activities, equity affiliates, discontinued operations and tax) before the amortization of intangible assets acquired through business combinations and the impairment losses of intangible assets acquired through business combinations.

**Adjusted net income** includes the following items: EBITA, income from equity affiliates, interest, income from investments, including dividends received from unconsolidated interests as well as interest collected on loans to equity affiliate and unconsolidated interests, as well as taxes and minority interests related to these items. It does not include the following items: impairment losses of intangible assets acquired through business combinations, the amortization of intangibles acquired through business combinations, other financial charges and income, earnings from discontinued operations, provision for income taxes and minority interests relating to these adjustments, as well as non-recurring tax items (notably the change in deferred tax assets relating to the Consolidated Global Profit Tax System and the reversal of tax liabilities relating to risks extinguished over the period).

**Cash flow from operations (CFFO):** Net cash provided by operating activities after capital expenditures net, dividends received from equity affiliates and unconsolidated companies and before income taxes paid.

**Capital expenditures net (Capex, net):** Capital expenditures, net of proceeds from property, plant and equipment and intangible assets.

**Financial net debt** is calculated as the sum of long-term and short-term borrowings and other long-term and short-term financial liabilities as reported on the consolidated statement of financial position, less cash and cash equivalents as reported on the consolidated statement of financial position, as well as derivative instruments in assets and cash deposits backing financing (included in the Consolidated Statement of Financial Position under “financial assets”).

The percentage of change are compared with the same period of the previous accounting year, except particular mention.



## Activision Blizzard – standalone - definitions

### US Non-GAAP Financial Measures\*

Activision Blizzard provides net revenues, net income (loss), earnings (loss) per share and operating margin data and guidance both including (in accordance with US GAAP) and excluding (US Non-GAAP): the impact of the change in deferred net revenues and related costs of sales; expenses related to share-based payments; Activision Blizzard's non-core exit operations (which is the operating results of products and operations from the historical Vivendi Games, Inc. businesses that the company has exited or is winding down); one-time costs related to the business combination between Activision, Inc. and Vivendi Games, Inc. (including transaction costs, integration costs, and restructuring activities); the amortization of intangibles and the associated changes in cost of sales resulting from purchase price accounting adjustments from the business combination; and the associated tax benefits.

### Comparable basis

Comparable basis includes both Activision, Inc. and Vivendi Games from January 1<sup>st</sup>, 2008 and is based on standalone US GAAP.

\* Information from Activision Blizzard's press release dated May 7, 2009 and speaks of that date

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